DEPT #	DEPARTMENT	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 APPROP	FY 2013 DEPT. REQUEST	FY 2013 TOWN MEETING APPROVED
	GENERAL GOVERNMENT						
114	Moderator						
*	Expenses	0	0	0	0	0	0
	Total	0	0	0	0	0	0
119	<u>Charter</u>						
*	Expenses	0	0	0	0	0	0
	Total	0	0	0	0	0	0
122	Board of Selectmen						
	Selectmen Salary	3	3	0	0	0	0
	Town Administrator Salary	70,395	72,957	81,464	80,000	80,000	80,000
	Administrative Assistant Wage	30,411	30,267	30,183	31,083	32,269	32,269
	Longevity	300	600	300	600	0	0
	Other wages					3,065	3,065
	Procurement Certification	0	0	0	0	0	0
	Dept. Assistant	0	0	0	0	0	0
*	Personnel Services	101,109	103,827	111,947	111,683	115,334	115,334
*	Expenses	5,282	6,320	7,476	8,100	8,700	8,700
	Total	106,391	110,147	119,422	119,783	124,034	124,034
124	Certified Appraisals						
*	Expenses (Property Appraisals, training & boun	0	0	0	0	0	0
	Total	0	0	0	0	0	0
131/13	2 <u>Finance Committee</u>						
*	Expenses	0	0	0	0	0	0
*	Reserve Fund	30,000	30,000	30,000	30,000	30,000	30,000
	Total	30,000	30,000	30,000	30,000	30,000	30,000

D = D =		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013
DEPT #	DEDARTMENT	ACTUAL	ACTUAL	ACTUAL	APPROP	DEPT. REQUEST	TOWN MEETING APPROVED
#	DEPARTMENT					KEQUESI	APPROVED
135	Town Accountant						
	Accountant Salary	31,236	31,236	31,236	31,486	32,396	32,396
	Severance Payment	0	0	0	0	0	0
	Assistant Accounting Clerk Wage	2,976	2,963	3,011	3,604	4,221	4,221
	Acct. Certification	1	1	1	0	0	0
*	Personnel Services	34,213	34,200	34,248	35,090	36,617	36,617
*	Expenses	3,047	2,932	7,514	3,387	3,387	3,387
*	Municipal Audit	13,500	0	3,250	15,000	15,000	15,000
	Total	50,760	37,132	45,012	53,477	55,004	55,004
141	Board of Assessors						
	Assessors Salary	3	3	3	1	3	3
	Prinicipal Assessor Salary	45,902	45,902	45,902	46,315	47,904	47,904
	Administrative Assessor Wage	19,342	19,444	19,169	20,655	22,577	22,577
	Longevity	300	300	300	650	600	600
	Property Inspector Wage	5,987	5,332	5,069	9,988	10,766	10,766
*	Personnel Services	71,534	70,981	70,444	77,609	81,850	81,850
*	Expenses	12,573	12,812	9,913	16,596	13,825	13,825
	Total	84,108	83,794	80,357	94,206	95,675	95,675
145	Treasurer						
•	Treasurer Salary	9,909	9,909	9,909	11,313	12,717	12,717
	Payroll Clerk Wage	5,707	6,079	6,192	7,035	7,893	7,893
	Seasonal Help	0	0	0	0	0	0
	Treasurer Certification	1	1	1	0	0	0
*	Personnel Services	15,617	15,989	16,101	18,348	20,610	20,610
*	Expenses	10,914	10,212	9,176	10,939	10,939	10,939
	Total	26,531	26,201	25,277	29,287	31,549	31,549
			,	,		- 1,- 1-	

DEPT #	DEPARTMENT	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 APPROP	FY 2013 DEPT. REQUEST	FY 2013 TOWN MEETING APPROVED
146	Tax Collector						
	Tax Collector Salary	49,575	49,575	49,575	49,575	53,519	53,519
	Assistant Tax Collector Wage	28,334	27,686	28,544	30,285	33,413	33,413
	Dept. Assistant Wage	314	362	0	1,937	1,937	1,937
	Longevity	1,200	1,200	1,200	1,500	900	900
	Tax Collector Certification	1	1	1	1	1	1
*	Personnel Services	79,424	78,824	79,320	83,298	89,770	89,770
*	Expenses	32,435	32,218	33,353	30,904	30,904	30,904
	Total	111,859	111,042	112,673	114,202	120,674	120,674
151 *	<u>Legal</u>	00.050		05.000	40.500	40.500	40.500
	Expenses	39,952	30,370	25,622	48,500	48,500	48,500
	Total	39,952	30,370	25,622	48,500	48,500	48,500
153	Personnel Board						
*	Personnel Services	0	0	0	0	0	0
*	Expenses	0	0	0	0	0	0
	Total	0	0	0	0	0	0
155	Management Information Systems (Computer)						
*	Personnel Services	753	0	0	0	0	0
*	Expenses	33,257	31,772	43,701	56,900	51,500	51,500
Δrt 6	Transfer - Comcast Government Access Accour	(14,000)	(14,000)	(21,800)	(30,000)	(30,000)	(30,000)
A11. 0	Total	20,010	17,772	21,901	26,900	21,500	21,500
		-,	,	, "	1,000	,,,,,	,,,,,

DEPT #	DEPARTMENT	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 APPROP	FY 2013 DEPT. REQUEST	FY 2013 TOWN MEETING APPROVED
160	Town Clerk						
.00	Town Clerk Salary	53,851	53,851	53,851	53,851	57,351	57,351
	Assistant Town Clerk Wage	27,443	29,548	29,029	31,342	35,432	33,865
	Longevity	300	900	900	900	900	900
	Dept. Assistant Wage	149	11	0	0	0	0
	Certification	0	0	0	0	0	0
*	Personnel Services	81,743	84,310	83,781	86,093	93,683	92,116
*	Expenses	5,336	4,797	6,795	6,850	6,850	6,850
	Total	87,079	89,107	90,576	92,943	100,533	98,966
162	Elections/Town Meetings						
*	Personnel Services	1,311	1,129	1,423	1,200	4,350	4,350
*	Expenses	16,876	12,702	14,106	15,840	15,100	15,100
	Total	18,187	13,831	15,529	17,040	19,450	19,450
163	Board of Registrars						
*	Personnel Services	4,924	2,153	2,108	2,108	2,208	2,208
*	Expenses	0	0	0	0	0	0
	Total	4,924	2,153	2,108	2,108	2,208	2,208
164	Street Listings						
*	Expenses	3,135	3,042	2,885	4,300	4,300	4,300
	Total	3,135	3,042	2,885	4,300	4,300	4,300
171	Conservation Commission						
	Agent Wage	28,936	31,104	33,815	20,126	20,592	20,592
	Administrative Assistant Wage	3,552	3,814	2,782	17,063	21,021	21,021
	Longevity			300	600	600	600
*	Personnel Services	32,488	34,918	36,896	37,788	42,213	42,213
*	Expenses	1,153	1,196	934	954	954	954
	Total	33,641	36,114	37,830	38,742	43,167	43,167

DEPT #	DEPARTMENT	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 APPROP	FY 2013 DEPT. REQUEST	FY 2013 TOWN MEETING APPROVED
172	Well Sites						
*	Expenses	0	0	0	0	0	0
	Total	0	0	0	0	0	0
174	Montachusett Regional Planning Commission						
*	Expenses	2,532	2,596	2,660	2,730	2,630	2,630
	Total	2,532	2,596	2,660	2,730	2,630	2,630
4							
175	Planning Board	40.404	47.704	10.100	40.400	04.004	04.004
	Dept. Assistant Wage	18,404	17,731	18,189	19,498	21,021	21,021
	Longevity	300	300	300	300	600	600
*	Personnel Services	18,704	18,031	18,489	19,798	21,621	21,621
*	Expenses	30	9	20	500	500	500
	Total	18,735	18,041	18,509	20,299	22,121	22,121
4-0							
176	Zoning Board						
	Dept. Assistant Wage	2,951	3,082	3,367	5,154	5,886	5,886
*	Personnel Services	2,951	3,082	3,367	5,154	5,886	5,886
*	Expenses	0	0	0	0	0	0
	Total	2,951	3,082	3,367	5,154	5,886	5,886
179	Land Use						
	Land Use Coordinator Wage	20,633	20,895	21,319	22,028	23,681	23,681
*	Personnel Services	20,633	20,895	21,319	22,028	23,681	23,681
*	Expenses	2,822	3,942	3,506	4,300	4,300	4,300
	Total	23,455	24,837	24,825	26,328	27,981	27,981
183	Housing Authority						
*	Personnel Services	0	0	0	0	0	0
*	Expenses	150	150	150	0	0	0
	Total	150	150	150	0	0	0

		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013
DEPT		ACTUAL	ACTUAL	ACTUAL	APPROP	DEPT.	TOWN MEETING
#	DEPARTMENT					REQUEST	APPROVED
191	Facility Maintenance Department						
	Facility Maintenance Coordinator Wage		17,773	25,822	27,721	36,036	36,036
	Longevity		600	300	300	300	300
	Other Wages		11,888	0	0	0	0
	Flexible Coverage Custodial		0	3,732	5,500	5,500	5,500
*	Personnel Services		30,261	29,854	33,521	41,836	41,836
	Energy		53,112	65,481	112,912	100,912	100,912
	Cleaning Services		22,471	34,723	37,879	37,879	37,879
	Other Expenses		37,389	59,464	36,750	36,750	36,750
*	Expenses		112,972	159,668	187,541	175,541	175,541
	Total	0	143,233	189,522	221,062	217,377	217,377
192	Memorial Hall & Annex						
132	Custodial Services	23,151	0	0	0	0	0
	Maintenance Custodian Wage	0	0	0	0	0	0
	Custodian Cleaner/Recycler Wage	0	0	0	0	0	0
	Longevity	600	0	0	0	0	0
	Flexible Coverage Custodial	000	0	0	0	0	0
*	Personnel Services	23,751	0	0	0	0	0
*		76,323	13,292	11,019	15,600	12,500	12,500
	Expenses Total	100,074	13,292	11,019	15,600	12,500	12,500
	lotai	100,074	13,292	11,019	13,000	12,300	12,300
193	W. Townsend Reading Room						
	Expenses	4,900	4,900	4,900	4,900	4,900	4,900
Art. 6	Transfer - West Townsend Reading Room Rece	(4,900)	(4,900)	(4,900)	(4,900)	(4,900)	(4,900)
,	Total	0	0	0	0	0	0
195	Town Reports						
*	Expenses	2,440	2,281	2,176	2,400	2,400	2,400
•	Total	2,440	2,281	2,176	2,400	2,400	2,400
	1000	2,770	2,201	2,110	2,400	2,400	2,400

		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013
DEPT		ACTUAL	ACTUAL	ACTUAL	APPROP	DEPT.	<b>TOWN MEETING</b>
	DEPARTMENT					REQUEST	APPROVED
198	13 Elm Street						
*	Expenses	0	0	0	0	0	0
	Total	0	0	0	0	0	0
	TOTAL GENERAL GOVERNMENT	766,913	798,216	861,421	965,059	987,487	985,921
	PUBLIC SAFETY						
210	Police						
	Chief Salary	90,926	90,926	95,529	96,683	97,469	97,469
	Salary & Wages - Oper. Staff	1,057,693	1,020,072	1,055,502	1,096,138	1,073,690	1,073,690
	Salary & Wages - Support Staff	79,835	70,846	70,846	71,841	74,340	74,340
*	Personnel Services	1,228,454	1,181,844	1,221,877	1,264,662	1,245,499	1,245,499
	Training Expenses	11,027	9,216	4,835	11,838	11,838	11,838
	Police Vehicles	47,527	52,493	47,924	52,500	52,500	52,500
	Other Expenses	126,831	118,929	131,743	129,635	131,135	131,135
	Out of State Travel	780	0	0	0	0	0
*	Expenses	186,165	180,638	184,502	193,973	195,473	195,473
	Total	1,414,619	1,362,482	1,406,379	1,458,635	1,440,972	1,440,972
220	Fire/EMS Department**						
	Chief Salary	76,118	76,118	76,118	76,919	79,352	79,352
	Salary & Wages - Oper. Staff	516,903	562,803	523,745	576,226	597,630	597,630
*	Personnel Services	593,021	525,306	599,863	653,145	676,982	676,982
	Fire Truck Lease	0	0	0	0	0	0
	Hazardous Waste Collection	0	0	0	0	4,457	4,457
	Other Expenses	188,826	248,001	163,062	159,584	183,585	183,585
	Out of State Travel	0	0	0	0	0	0
*	Expenses	188,826	248,001	163,062	162,034	188,042	188,042
	Total Fire/EMS Operating Budget	781,847	773,307	762,924	815,179	865,024	865,024
Art. 6	Transfer - Ambulance Receipts	(275,000)	(300,000)	(300,000)	(300,000)	(250,000)	(250,000)
	Total	506,847	473,307	462,924	515,179	615,024	615,024
	** See the Ambulance Department budge	et for the appropriations	to EMS (aka Am	bulance) from FY	2003 through FY 20	006.	

		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013
DEPT		ACTUAL	ACTUAL	ACTUAL	APPROP	DEPT.	TOWN MEETING
#	DEPARTMENT	ACTUAL	ACTUAL	ACTUAL	ALLICO	REQUEST	APPROVED
"	DEFARTMENT					KEGOLOT	ALLICOTED
225	Communication Center						
	Director	1	1	0	1	1	1
	Wages/Training	203,471	200,096	209,972	213,325	271,095	271,095
*	Personnel Services	203,472	200,097	209,972	213,326	271,096	271,096
	Out of State Travel	0	0	0	0	0	0
	Other Expenses	6,731	10,963	11,473	14,400	14,400	14,400
*	Expenses	6,731	10,963	11,473	14,400	14,400	14,400
	Total	210,203	211,060	221,445	227,726	285,496	285,496
227	<u>Hydrants</u>						
*	Expenses	0	0	0	0	0	0
	Total	0	0	0	0	0	0
230	Ambulanca						
230	Ambulance Salaries & Wages (Support Staff & Director)	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS
	Financial Asst	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS
	ALS Wages	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS
	EMT Wages	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS
	Stipend & Clothing Allowance	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS
*	Personnel Services	See FIIe/EIVIS	See FIIe/EIVIS	See File/EIVIS	See File/EIVIS	See FILE/EIVIS	See FIIE/EIVIS
	Purchase of Services	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS
	Other Charges	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS
	Supplies	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS
	Capital Outlay	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS
*	Expenses	CCO I IIO/LINIO	CCO I IIO/LINIO	555 1 115/ E1VIO	000 T 110, EIVIO	OGO T ITO, EIVIO	OOO T II O/ EIVIC
	Total Ambulance Operating Budget	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS
	Transfer - Ambulance Receipts	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS	see Fire/EMS
	Total	N/A	N/A	N/A	N/A	N/A	N/A
		. 477	.4/1		14/1	NA	1471

		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013
DEPT		ACTUAL	ACTUAL	ACTUAL	APPROP	DEPT.	TOWN MEETING
#	DEPARTMENT					REQUEST	APPROVED
241	Duilding Department						
241	Building Department Commissioner Salary	60,450	60,450	60,450	60,616	63,455	63,455
	Alternate Commissioner	60,450 0	00,450	00,450	26	26	
		13,203	18,209	16,882	22,156		26
	Dept. Assistant Wage	13,203	900	900	900	25,323	25,323
	Longevity					1,200	1,200
	Clothing Allowance	381	385	485	485	485	485
*	Certification	500	500	500	500	500	500
*	Personnel Services	75,134	80,444	79,217	84,683	90,989	90,989
	Expenses	7,191	6,609	5,683	4,919	6,692	6,692
	Total	82,325	87,053	84,900	89,602	97,681	97,681
242	Gas Inspector & Alternate						
*	Personnel Services	4,913	4,913	4,913	5,017	5,017	5,017
*	Expenses	105	105	104	0	, O	0
	Total	5,018	5,018	5,017	5,017	5,017	5,017
243	Plumbing Inspector & Alternate						
<b>243</b> *	Personnel Services	7,080	7,080	6,976	7,080	7,080	7,080
*	Expenses	436	7,000 742	587	823	823	823
	Total	7,516	7,822	7,563	7,903	7,903	7,903
	lotai	7,310	7,022	7,505	7,303	7,303	7,303
244	Sealer Weights/Measures & Alternate						
*	Personnel Services	3,766	3,766	3,766	3,828	3,828	3,828
*	Expenses	100	213	26	200	200	200
	Total	3,866	3,979	3,792	4,028	4,028	4,028
245	Electrical Inspector & Alternate						
*	Personnel Services	11,647	11,647	11,480	11,647	11,647	11,647
*	Expenses	925	848	516	850	850	850
-	Total	12,572	12,495	11,996	12,497	12,497	12,497
246	Increator of Animala						
246 *	Inspector of Animals	500	500	500	500	500	500
	Expenses Total	500 500	500 500	500 500	500	500 500	500 <b>500</b>
	IUlai	500	500	500	500	500	500

DEPT #	DEPARTMENT	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 APPROP	FY 2013 DEPT. REQUEST	FY 2013 TOWN MEETING APPROVED
247	Fence Viewer	0	0	0	0		2
	Expenses	0 	0 <b>0</b>	0 <b>0</b>	0	0	<u>0</u>
	Total	U	U	U	U	U	U
291	Emergency Management Agency						
*	Expenses	909	822	988	909	1,000	1,000
	Total	909	822	988	909	1,000	1,000
292	Animal Control Officer						
*	Personnel Services	9,331	15,996	15,996	16,000	16,000	16,000
*	Expenses	13,182	3,975	6,825	4,000	4,000	4,000
	Total	22,513	19,971	22,821	20,000	20,000	20,000
294	Tree Warden						
*	Personnel Services	9,666	9,666	9,666	9,666	9,666	9,666
*	Expenses	10,699	10,746	10,559	11,324	11,324	11,324
	Total	20,365	20,412	20,225	20,990	20,990	20,990
295	Town Forest Committee						
*	Expenses	0	0	0	0	0	0
	Total	0	0	0	0	0	0
297 *	Burial Agent						
*	Personnel Services	136	136	136	136	136	136
	Total	136	136	136	136	136	136
200	5 1: 01 1						
298 *	Parking Clerk	=-					
*	Personnel Services	59	59	59	59	59	59
	Total	59	59	59	59	59	59
	TOTAL PUBLIC SAFETY	2 207 440	2 205 446	2 240 745	2 262 402	2 544 202	2 511 202
	IUTAL PUBLIC SAFETT	2,287,448	2,205,116	2,248,745	2,363,183	2,511,303	2,511,303

		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013
DEPT		ACTUAL	ACTUAL	ACTUAL	APPROP	DEPT.	TOWN MEETING
#	DEPARTMENT					REQUEST	APPROVED
000	EDUCATION						
300	NMRSD	7.040.440	7.005.004	7.005.040	7.440.000	0.700.000	7.070.000
	Operating Budget	7,342,416	7,235,384	7,095,842	7,142,023	8,739,209	7,373,090
	Transportation	714,912	801,392	886,040	796,544	775,309	775,309
	Total Debt (Excluded)	194,363	99,381	(14,046)	(31,139)	(43,285)	(43,285)
*	Total	8,251,691	8,136,157	7,967,836	7,907,428	9,471,233	8,105,114
301	Nashoba Technical						
	Operating Budget	546,187	688,246	715,704	759,422	748,443	748,443
	Capital Equipment	15,726	19,666	18,632	19,081	17,556	17,556
	Transportation	47,177	58,998	65,214	66,784	61,446	61,446
	Premium Offset				-2,578	(2,372)	(2,372)
	Total Debt (Excluded)	92,462	114,700	106,233	108,491	97,013	97,013
*	Total	701,552	881,610	905,783	951,200	922,086	922,086
302	Minuteman Vocational School			_			
	Tuition	22,000	0	0	0	0	0
*	Total	22,000	0	0	0	0	0
	TOTAL EDUCATION	8,975,243	9,017,767	8,873,619	8,858,628	10,393,319	9,027,200
	CTDEETO & LUCUMANO						
424/42	STREETS & HIGHWAYS 2 Highway Department						
421/42	Superintendent Salary	74,708	74,708	74,709	74,708	74,709	74,709
	Certification	74,700 500	74,708 500	74,709 500	74,708 500	74,709 500	74,709 500
	Longevity	3,600	3,600	3,600	4,000	4,600	4,600
	Operational Staff Wages	237,091	238,574	249,620	249,621	249,621	249,621
	Dept. Assistant Wage	237,091	230,574	249,620	249,621	249,621	249,021
	Clothing Allowance	4,767	485	5,168	5,285	5,400	5,400
	Tuition Reimbursement	4,707	400	5,100	1,000	5,400	5,400
	Overtime & Differential	49,924	50,231	39,631	63,243	52,743	52,743
*	Personnel Services	370,590	368,098	373,228	398,357	387,573	387,573
						001.010	
*	Expenses	129,556	121,229	117,291	107,580	107,180	107,180

DEPT #	DEPARTMENT	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 APPROP	FY 2013 DEPT. REQUEST	FY 2013 TOWN MEETING APPROVED
423	Winter Operations						
423 *	Expenses	382,350	358,955	283,391	125,000	125,000	125,000
•	Total	382,350	358,955	283,391	125,000	125,000	125,000
	T Ottal	002,000	000,000	200,001	120,000	120,000	120,000
424	Street Lights						
*	Expenses	18,576	14,740	15,308	15,000	15,000	15,000
	Total	18,576	14,740	15,308	15,000	15,000	15,000
	TOTAL STREETS & HIGHWAYS	901,072	863,022	789,218	645,937	634,753	634,753
	COLUD WASTE OF DWOFS						
430	SOLID WASTE SERVICES Landfill Operations						
430 *	Expenses	17,076	13,995	7,387	16,600	14,400	14,400
,	Total	17,076	13,995	<b>7,387</b>	16,600	14,400	14,400
	Total	11,010	10,000	1,001	10,000	17,700	14,400
433	Curbside Pickup & Disposal						
*	Expenses	626,969	628,405	572,058	650,000	625,000	625,000
	Total	626,969	628,405	572,058	650,000	625,000	625,000
435	Household Hazardous Waste						
*	Expenses	5,198	5,198	21,109	9,655	5,198	5,198
	Total	5,198	5,198	21,109	9,655	5,198	5,198
	TOTAL SOLID WASTE SERVICES	649,243	647,598	600,555	676,255	644,598	644,598
	HUMAN SERVICES						
491	Cemetery & Parks						
*	Personnel Services	63,881	64,473	64,078	73,178	93,711	93,711
*	Expenses/Playground/Pond	7,344	7,672	8,147	9,421	9,421	9,421
	Cemetery Improvement Fund	6,065	12,200	11,610	11,610	3,457	3,457
Art. 6	Transfer - Sale of Lot Receipts	(6,065)	(12,200)	(11,610)	(5,892)	(3,457)	(3,457)
	Total	71,225	72,145	72,225	88,317	103,132	103,132

DEPT		FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 APPROP	FY 2013 DEPT.	FY 2013 TOWN MEETING
#	DEPARTMENT					REQUEST	APPROVED
520	Board of Health						
	Administrative Assistant	26,691	26,636	26,690	28,783	32,436	32,436
	Longevity	0	0	0	0	0	0
*	Personnel Services	26,691	26,636	26,690	28,783	32,436	32,436
*	Expenses	1,539	1,703	1,069	2,300	1,700	1,700
	Total	28,230	28,339	27,759	31,083	34,136	34,136
521	Recycling Center Operations						
*	Personnel Services	0	0	0	0	0	0
*	Expenses	0	0	0	0	0	0
	Total	0	0	0	0	0	0
523	Mental Health						
*	Expenses	0	0	0	0	0	0
	Total	0	0	0	0	0	0
522	Nashoba Assessments						
*	Board of Health Expenses	21,085	21,085	21,085	21,085	21,085	21,085
*	Nursing Expenses	6,166	6,166	6,166	6,166	6,166	6,166
	Total	27,251	27,251	27,251	27,251	27,251	27,251
524	Landfill Engineering						
*	Expenses	31,190	21,230	19,790	14,990	17,500	17,500
	Total	31,190	21,230	19,790	14,990	17,500	17,500
541	Council on Aging						
371	Director Salary	34,975	34,989	35,046	35,120	36,036	36,036
	Salary & Wages - Oper. Staff	10,256	10,674	13,465	20,659	26,880	26,880
	Longevity	900	900	900	900	900	900
*	Personnel Services	46,131	46,563	49,411	56,679	63,816	63,816
*	Expenses	5,855	3,935	4,515	4,720	6,270	6,270
	Total	51,986	50,498	53,926	61,399	70,086	70,086
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		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013
DEPT		ACTUAL	ACTUAL	ACTUAL	APPROP	DEPT.	TOWN MEETING
#	DEPARTMENT					REQUEST	APPROVED
542	Senior Center						
*	Expenses	22,788	424	475	350	350	350
	Total	22,788	424	475	350	350	350
543/54	4 Veteran's Agent						
*	Salary	4,886	4,886	4,886	4,886	4,886	4,886
*	Expenses	35	0	0	33	33	33
*	Veterans Benefits	8,489	19,360	37,804	33,981	27,500	27,500
	Total	13,411	24,247	42,691	38,900	32,419	32,419
	TOTAL HUMAN SERVICES	246,081	224,134	244,118	262,290	284,873	284,873
	CULTURE & RECREATION						
610	<u>Library</u>						
	Director Salary	38,691	38,585	39,047	40,182	42,980	42,980
	Library Operational Staff Wages	78,149	82,326	80,956	99,962	129,714	129,714
	Longevity	1,500	1,200	900	1,200	1,500	1,500
	Sick Time Replacement	0	0	0	0	0	0
*	Personnel Services	118,340	122,111	120,902	141,344	174,194	174,194
*	Expenses	50,708	43,490	44,319	46,311	44,269	44,269
	Total	169,048	165,601	165,221	187,655	218,463	218,463
630	Recreation						
*	Personnel Services	21,505	0	0	0	0	0
*	Expenses	0	0	0	0	0	0
	Total	21,505	0	0	0	0	0
631	Squannacook Fields						
*	Expenses	0	0	0	0	0	0
	Total	0	0	0	0	0	0
660	Memorial Day						
*	Personnel Services	0	0	0	0	0	0
*	Expenses	3,620	3,609	4,053	4,558	4,558	4,558
	Total	3,620	3,609	4,053	4,558	4,558	4,558

DEPT #	DEPARTMENT	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 APPROP	FY 2013 DEPT. REQUEST	FY 2013 TOWN MEETING APPROVED
691	Historic District Commission						
	Expenses	0	0	0	0	0	0
	Total	0	0	0	0	0	0
692	Band Concerts						
*	Personnel Services	0	0	0	0	0	0
*	Expenses	7,750	7,923	7,929	7,929	8,129	8,129
	Total	7,750	7,923	7,929	7,929	8,129	8,129
	TOTAL CULTURE & RECREATION	201,923	177,133	177,203	200,142	231,150	231,150
	DEBT SERVICE						
	(Excluded from Prop 2 1/2)						
710	Principal Police Station	0	0	0	0	0	0
713	Principal Memorial Hall/Land Purchase	115,000	115,000	115,000	125,000	125,000	125,000
715	Principal Fire Station, Landfill, 6 & 13 Elm Prope	173,110	173,110	173,110	171,732	171,732	171,732
720	Prinicipal Fire Truck/Highway Dump Truck	96,000	96,000	96,000	90,614	0	0
723	Principal Water Ext.	35,000	35,000	35,000	16,000	15,000	15,000
750	Interest Police Station	0	0	0	0	0	0
752	Interest Fire Truck/Highway Dump Truck	15,360	11,520	7,422	3,625	0	0
753	Interest Memorial Hall/Land Purchase	53,253	47,848	37,520	18,407	15,907	15,907
755	Interest Fire Station, Landfill, 6 & 13 Elm Proper	114,321	107,399	100,173	92,816	85,517	85,517
763	Interest Water Ext.	14,603	12,958	8,364	1,873	1,563	1,563
	Principal & Interest Fire Ladder Truck			24,713	51,670	48,843	48,843
	Total Excluded Debt	616,647	598,835	597,302	571,737	463,562	463,562

GRAN	D TOTAL TOWN (except Water Dept.)	15,977,302	15,851,312	15,831,994	16,163,409	17,839,175	16,471,489
*	TOTAL INSURANCE	1,320,494	1,278,528	1,369,827	1,517,289	1,590,013	1,590,013
945	Property & Liability Insurance	205,429	219,011	215,699	207,805	198,000	198,000
916	FICA	43,645	43,198	43,981	44,750	45,600	45,600
915	Employee Life Insurance	311	307	284	450	450	450
0.45	Health Insurance Opt Out	0.4.4	0.57	00.1	2,000	2,000	2,000
914	Employee Health Insurance	609,421	572,468	654,722	802,089	863,717	863,717
913	Unemployment Compensation	883	8,175	1,080	15,000	15,000	15,000
911	Middlesex Retirement Fund	460,805	435,369	454,061	445,195	465,246	465,246
	INSURANCE						
*	TOTAL DEBT SERVICE	628,886	639,797	667,289	674,627	561,678	561,678
	Total Non-Excluded Debt	12,239	40,962	69,987	102,890	98,116	98,116
Art. 6	Transfer - Title V FB Receipts	(27,697)	(27,697)	(27,769)	(27,769)	(27,554)	(27,554)
751	Principal & Interest Fire Ladder Truck		20,000	40,000	80,818	76,395	76,395
775	Interest Witch's Brook	5,349	5,072	5,097	4,804	4,453	4,453
770	Principal Witch's Brook	6,890	6,890	6,890	8,268	8,268	8,268
759	Interest Short Term and Issuance Costs	0	9,000	18,000	9,000	9,000	9,000
753	Interest Water Extension	0	0	0	0	0	0
714	Principal MWPAT	27,697	27,697	27,769	27,769	27,554	27,554
713	(Not Excluded from 2 1/2) Principal Water Extension	0	0	0	0	0	0
#	DEPARTMENT					REQUEST	APPROVED
DEPT		ACTUAL	ACTUAL	ACTUAL	APPROP	DEPT.	TOWN MEETING
		FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013

NOTE: Rows that contain a FY 2013 recommended line item to be voted by Town Meeting are marked with an asterisk (\*).